SCINTILLA CASE STUDY















What is the Right Customer Strategy?

Overview

In 2023, Wells Enterprises recognized that their Blue Bunny brand was experiencing declines at Walmart, and their existing strategy of positioning it as a premium offering was not resonating with shoppers. To address this challenge, they identified the need for revised pricing and product strategies. Leveraging Scintilla **Shopper Behavior**, they gained deeper insights into their customer base at Walmart. These verified shoppers were then surveyed through Scintilla **Customer Perception** to better understand attitudes and preferences. Finally, the effectiveness of their new tactics was monitored using Scintilla **Channel Performance**, enabling Wells Enterprises to track progress and refine their approach.

Key Takeaways

- Scintilla helped them recognize that current strategies could be improved
- New pricing and ice cream strategies needed to be implemented
- Sharing Scintilla insights internally with the Wells marketing team helped gain traction on changing current strategies—it worked, and the results show





Tom KarounosWells Enterprises, Inc.
Senior Manager Business Analytics

Walmart Data Ventures

With Scintilla, we knew it would work because we had the data to prove it.

Forrest Smith

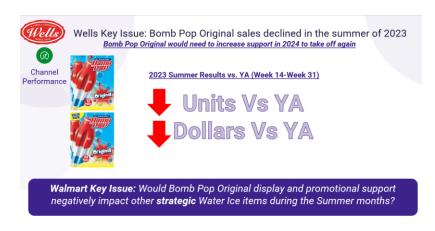
Wells Enterprises, Inc. Senior Analyst

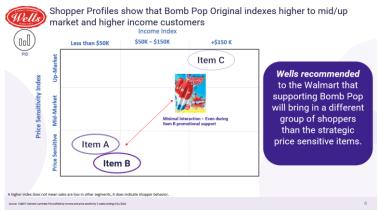




A 2024 Inspire Recap: How are things going in 2025?

In 2024, Scintilla data helped Wells frame Bomb Pop's need to have promotions during the summer season and holidays. And Walmart delivered on their execution.







Bomb Pop Original sales declined in the summer of 2023

Team showed that Bomb Pop interacted with a very **different** customer segment during the summer months

The Walmart merchant worked with Wells to get Bomb Pop on Rollback and Display. They agreed additional optimization was needed for 2025.



A 2024 Inspire Recap: How are things going in 2025?

This data-driven strategy led to a turnaround for Bomb Pop in 2025, both in terms of dollars and units.

2023, 2024, & 2025 (Week 14-Week 31)

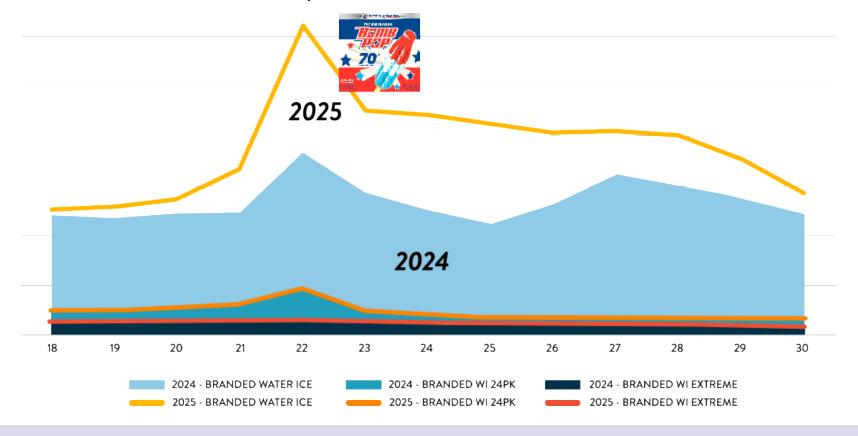
2024 2023 2025 Units vs YA Dollars vs YA



A 2024 Inspire Recap: How are things going in 2025?

When participating in the recommended Rollback, Wells saw the highest unit sales at Walmart ever for Bomb Pop 12 count packages.



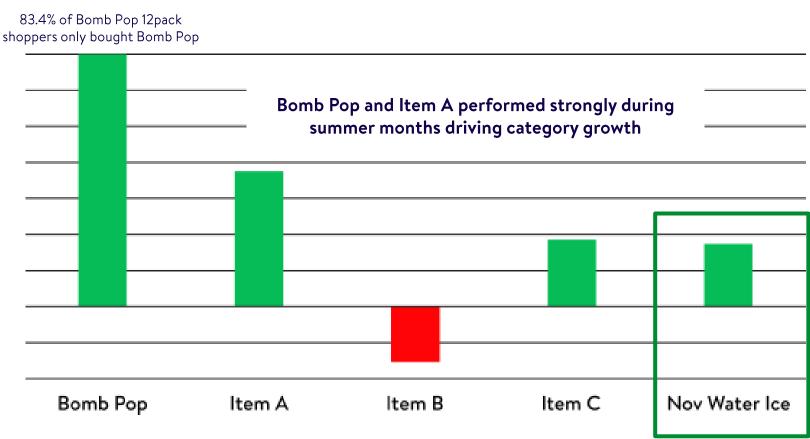




A 2024 Inspire Recap: How are things going in 2025?

Going further, this increase in unit sales also helped drive category growth.

Unit Sales Growth 2025 vs 2024



The Opportunity

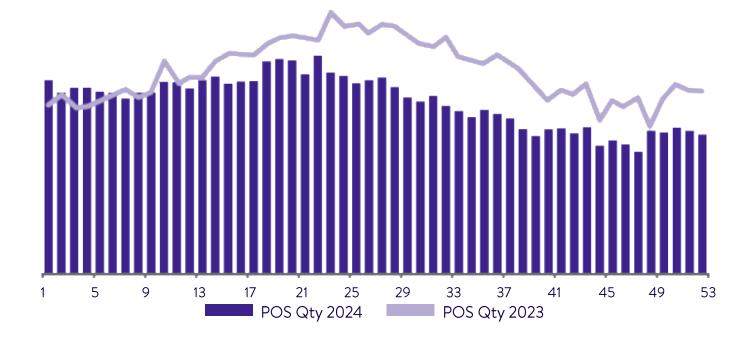


Addressing a Sales Decline for Blue Bunny

In 2024, Wells noticed that one of their legacy brands, Blue Bunny, started to decline in both Units and Dollars. This was assumed to be due to several factors, including economic and health and wellness trends. Further analysis in Scintilla led to additional questions.

In **Channel Performance**, Wells analyzed that Blue Bunny sales declined in 2024 when compared to 2023.

- Units vs YA
- Dollars vs YA



What customers are lapsing Blue Bunny Scrounds?

Are there other items customers are switching to?

The Approach



Who is purchasing Blue Bunny at Walmart?

Using profiling metrics from the **Shopper Behavior Performance-In-Detail (PID)** report, Wells found their different Scrounds segments attract different customers. After understanding exactly who was purchasing their product at Walmart using Profile within a PID Report, they sought to understand where the volume was leaking to.

Which customer profiles were lapsing?





Who is purchasing Blue Bunny at Walmart? (Continued)

The **Shopper Behavior Switching** report helped them determine the exact shopper profile that was leaving the brand and how Blue Bunny compared to other mainstream brands. This led them to ask: If customers seeking value are leaving Blue Bunny Scrounds, how can they solve for them and provide a high-quality brand at a value?

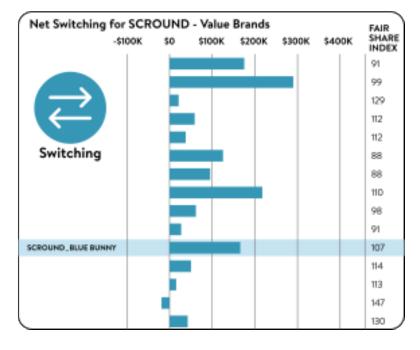
Customers Profile

● Product Groups	● Price Sensitive	● Mid-Market	⊖ Up-Market
Total	100	100	100
SCROUND_BLUE BUNNY	106	99	90
SCROUND	99	99	109
SCROUND	97	102	92
SCROUND	95	101	108
SCROUND	91	103	103

Customers Profile

● Product Groups	● Income: less than \$50K	❸ Income: \$50K to \$150K	● Income: \$150K+
Total	100	100	100
SCROUND_BLUE BUNNY	106	100	89
SCROUND	102	100	95
SCROUND	98	104	92
SCROUND	97	100	107
SCROUND	87	98	129

Customers were responding by switching to Value Brands





Meeting Customers with a High-Quality Brand at a Value

To win back the Walmart shoppers that they defined as switching to more value brands, Wells launched a data-backed strategy and successfully align with their internal leadership to recommend a new, lower Every Day Low Price to their merchandising team. This came in the form of a Rollback.

- The What: Wells used Channel Performance data to understand exactly what happened—sales were declining significantly year over year
- The Who: Wells used Shopper Behavior reports, like Performance in Detail and Switching, to profile the lapsing customers and determine where they were lapsing to
- The Why: Wells used Customer Perception surveys to talk directly to Walmart customers who lapsed Blue Bunny scrounds

38% of Blue Bunny Soft
lapsed customers surveyed
say higher prices and less
income caused them to lapse*



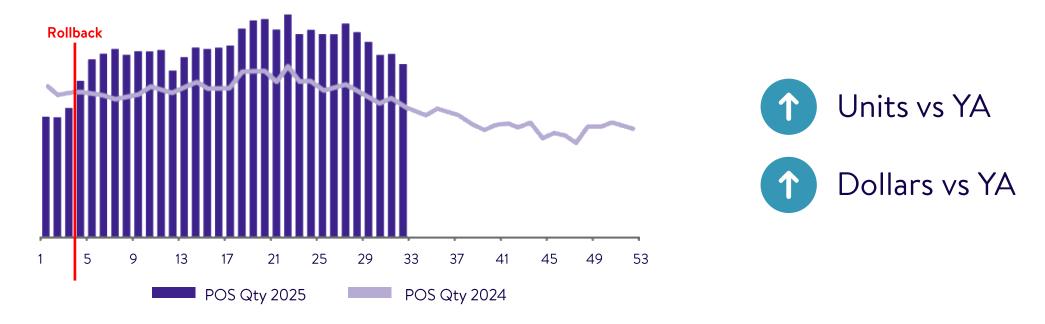
75% of Blue Bunny Soft lapsed customers surveyed say a lower everyday price would cause them to purchase again*

The Results



A Substantial Growth in Sales

In response, Wells presented a holistic solution to their Walmart merchant. The solution was simple to present due to being data-driven with insights from across the Scintilla ecosystem, including **Customer Perception**, **Channel Performance**, and **Shopper Behavior** to place the <u>customers'</u> needs at the center of the solution.



Not only have they recovered from their 2024 decline, but they have surpassed 2023, which was one of their best in terms of sales. Ultimately, this strategy led to **double-digit YoY dollar growth** and nearly **triple-digit YoY dollar growth for Delivery**!

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Thank you.

